- 32. The computer-implemented method of claim 31 wherein the value drivers identified by predictive models have been determined to be causal value drivers for the component of value by a causal model.
- 33. The computer-implemented method of claim 31 further comprising optionally sub-dividing the revenue, expense and capital in to sub-components to yield a more detailed analysis.
- 34. The computer-implemented method of claim 31 wherein determining the percentage of the component of value, attributable to each causal value driver comprises using output from a predictive model to determine the percentage of the component of value attributable to the value driver.
- 35. The computer-implemented method of claim 31 wherein the value driver comprises an item variable.
- 36. The computer-implemented method of claim 31 wherein the value driver comprises an item performance indicator.
- 37. The computer implemented method of claim 31 wherein the probabilistic financial simulation is completed by a Monte Carlo simulation model.
- 38. A computer readable medium having computer executable instructions thereon for causing a computer to perform the method of claim 31.
- 39. A computer system for estimating the impact of specified changes in the value drivers of an enterprise on a component of value of said enterprise, comprising:

means for obtaining data related to the value of the business enterprise including a revenue component, an expense component and a capital component and the specified changes in value drivers;

means for identifying the causal enterprise value drivers;

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means for determining, for each one of the causal value drivers, a percentage of each component of value attributable to the causal value driver:

means for defining a probabilistic financial simulation model for a component of value; and

means for simulating the impact of specified changes in value drivers on the component of value.

- 40. The computer system of claim 39 wherein the value drivers identified by predictive models have been determined to be causal value drivers for the component of value by a causal model.
- 41. The computer system of claim 39 wherein the revenue, expense and capital components are optionally sub-divided in to sub-components to yield a more detailed analysis.
- 42. The computer system of claim 39 wherein determining the percentage of the component of value, attributable to each causal value driver comprises using output from a predictive model to determine the percentage of the component of value attributable to the value driver.
- 43. The computer system of claim 39 wherein the value driver comprises an item performance indicator.
- 44. The computer system of claim 39 wherein the value driver comprises an item variable.
- 45. The computer system of claim 39 wherein the simulation is completed by a Monte Carlo simulation model.
- 46. The computer system of claim 39 wherein the results of the simulation are displayed using a paper document or an electronic display.

47. A computer system that estimates how operational decisions in a business are likely to affect its value, the system comprising:

means for representing two or more elements of value of the business using a composite variable to summarize element value drivers;

means for modeling the value of the business based on the elements of value; means for representing an effect of one or more operational decisions on one or more of the value drivers;

means for determining a change in the value of the business based on the effect of one or more operational decisions on one or more of the value drivers; and

means for displaying the element of value composition of the projected business value.

- 48. The system of claim 47 where the composite variable is comprised of a combination of item variables and item performance indicators.
- 49. The system of claim 47 where the composite variable is comprised of one or more item variables.
- 50. The system of claim 47 where the composite variable is comprised of one or more item performance indicators.
- 51. The system of claim 47 further comprising the use of causal models for modeling the value of the business based on the elements of value.
- 52. A computer-implemented method for identifying the changes in value drivers of an enterprise that will achieve a pre-defined financial goal for a component of value of said enterprise, comprising:

obtaining data related to the value of the business enterprise including a revenue component, an expense component and a capital component; identifying the causal enterprise value drivers;

determining, for each one of the causal value drivers, a percentage of each component of value attributable to the causal value driver;

defining a probabilistic financial simulation model for a component of value; and

identifying the changes in value drivers that will achieve the pre-defined financial goal for the component of value.

- 53. The computer-implemented method of claim 52 wherein the value drivers have been identified by predictive models and have been determined to be causal value drivers for the component of value by a causal model.
- 54. The computer-implemented method of claim 52 wherein determining the percentage of the component of value attributable to each causal value driver comprises using output from a predictive model to determine the percentage of the component of value attributable to the value driver.
- 55. The computer-implemented method of claim 52 wherein the pre-defined financial goal is optimal financial performance.
- 56. The computer implemented method of claim 52 wherein identifying changes in value drivers that will achieve the pre-defined financial goal further comprises iterating a Monte Carlo simulation model.
- 57. A computer system for identifying the changes in value drivers of an enterprise that will achieve a pre-defined financial goal for a component of value of said enterprise, comprising:

obtaining data related to the value of the business enterprise including a revenue component, an expense component and a capital component;

identifying the causal enterprise value drivers;

determining, for each one of the causal value drivers, a percentage of each component of value attributable to the causal value driver;

defining a probabilistic financial simulation model for a component of value; and

identifying the changes in value drivers that will achieve the pre-defined financial goal for the component of value.

- 58. The computer system of claim 57 wherein the value drivers have been identified by predictive models.
- 59. The computer system of claim 57 wherein determining the percentage of the component of value attributable to each causal value driver comprises using output from a predictive model to determine the percentage of the component of value attributable to the value driver.
- 60. The computer system of claim 57 wherein the pre-defined financial goal is optimal financial performance.

IN THE BIBLIOGRAPHY

The Applicant respectfully requests the Examiner to enter the following amendment: delete the bibliography.